## **BUSINESS EXPERIENCE**

| Since 2011   | Co-Founder and President, Valuation Support Partners Ltd.                      |
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| 2010 to 2011 | Managing Director, BDO Canada Transaction Advisory Services Inc.               |
| 2005 to 2011 | Senior Manager, BDO Canada LLP, Valuations & Litigation Support                |
| 2002 to 2005 | Vice-President, Rudson Valuation Group Inc., Valuations & Litigation Support   |
| 1999 to 2002 | Senior Associate, Rudson Valuation Group Inc., Valuations & Litigation Support |
| 1996 to 1999 | Senior Accountant, BDO Dunwoody LLP, Audit and Assurance                       |

## ACADEMIC AND PROFESSIONAL QUALIFICATIONS

| 2013 | Chartered Professional Accountant, Chartered Professional Accountants of Ontario    |
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| 2009 | Certified Exit Planning Advisor, The Exit Planning Institute                        |
| 2005 | Accredited Senior Appraiser, The American Society of Appraisers                     |
| 2000 | Chartered Business Valuator, The Canadian Institute of Chartered Business Valuators |
| 1998 | Chartered Accountant, The Institute of Chartered Accountants of Ontario             |
| 1995 | Honours Bachelor of Business Administration, Wilfrid Laurier University             |

## **PUBLICATIONS**

| November 2015    | Contributing author for "Planning Would Have Saved Fight" - The Bottom Line November 2015  |
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| June 2015        | $\hbox{Author of "The Undiscovered Planning Tool for Business Owners - Why Business Valuation is Critical for Planning Purposes"}\\$   |
| Feb. 2012 - Date | Author of GTA Valuator blog for the business and legal communities on topics in business valuation, litigation support and exit planning (jasonkwiatkowski.blogspot.ca)  |
| December 2012    | Co-authored Chapter 27 "The Importance and Role of Business Valuations and Exit Planning" in "Advisors Seeking Knowledge - A Comprehensive Guide to Succession and Estate Planning", published by LexisNexis 2012    |
| May 2012         | Co-authored "Good Valuation Can Be a Tax Shield" - The Bottom Line Mid-May 2012  |
| September 2010   | Authored "6 Steps to a Successful Business Exit" - Enterprise Magazine, Fall 2010  |
| July 2010        | Authored "Brokers Can Help Retiring Business Owners Maximize the Sale Value of Their Business by Going Over an Exit Plan with Their Clients" - Canadian Underwriter, Canada's Insurance and Risk Magazine, July 2010 |
| April 2010       | Authored "Six Essential Elements of an Effective Exit" - CMA Management Magazine, April 2010   |
| March 2010       | Authored "Selling Your Business: Think Ahead - Maximize Your Company's Value With a Comprehensive Exit Plan" - Canadian PLANT Magazine, March 2010   |
| July 2008        | Co-authored "New Reporting Standards Clarify Value of IP" - Lawyers Weekly, Vol. 28, No. 12, July 18, 2008   |
| March 2008       | Authored "Ten Tips to Tackle Expert Reports" - Lawyers Weekly, Vol. 27, No. 41, March 7, 2008  |
| 2003             | Authored "Damages in Breaches of Tender" - Law Times, Vol. 14, No. 18, May 26, 2003  |
| 2003             | Authored "Industry Transactions and Public Company Information in Business Valuations" - The RVG Witness, Spring 2003  |

### **SPEAKING ENGAGEMENTS**

| May 2018         | Delivered an information session on income assessment for business owners to the York Region Collaborative Practice   |
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| May 2018         | Presented at the Family Dispute Resolution Institute of Ontario (FDRIO) FDRethink the Future Unconference on saving family businesses in family disputes entitled "Saving the Golden Goose"           |
| May 2017         | Co-panelist for study group presentation on business valuation to the York Collaborative Practice   |
| April 2017       | Delivered an information session on business valuation to the BDC in Vaughan, Ontario   |
| March 2017       | Delivered an information session on business valuation to the Brock University Finance $\&$ Investment Group  |
| November 2016    | Delivered information sessions on business valuation to tax/estate planning professionals, high net worth planners and business succession advisors at TD Bank  |
| March/April 2016 | Delivered information sessions on business valuation and income assessment to the Collaborative Practice Durham Region  |
| December 2015    | Panelist for online webinar with Video Tax News entitled "Starting the Business Succession Conversation" on topics including business valuation, value enhancement and exit planning                  |
| November 2014    | Delivered an information session on business valuation at O'Connor MacLeod Hanna LLP in Oakville, Ontario to business owners and professional advisors  |
| June 2014        | Delivered an information session on pre-sale planning in the digital age with a focus on business valuations to business owners and professional advisors in the greater Toronto area                 |
| April 2014       | Delivered information sessions on business valuation in Markham and Mississauga to business owners and professional advisors  |
| February 2014    | Interviewed by Bill Black, host of "Exit Coach Radio" (internet radio show and podcast exitcoachradio.com) on issues involving business valuation   |
| January 2014     | Delivered an information session on financial issues in family law to lawyers at Feldstein Family Law Group   |
| November 2013    | Delivered an information session on business valuation in succession planning to lawyers at Mills $\&$ Mills LLP  |
| November 2013    | Interviewed by Kerri Salls, host of "Exit This Way" (internet radio show and podcast urbusinessnetwork.com) on "The 6 Step Recipe to a Successful Exit" for business owners                           |
| October 2013     | Member of panel discussion on "Selling Your Business - How to Maximize Your After-Tax Proceeds" hosted by BMO Nesbitt Burns in Markham, Ontario before business owners and professional advisors      |
| October 2013     | Delivered an information session on business valuation at O'Connor MacLeod Hanna LLP in Oakville, Ontario to business owners and professional advisors  |
| September 2013   | Delivered an information session on business valuation at Wilson Vukelich LLP in Markham, Ontario to business owners and professional advisors  |
| June 2013        | Presented at the CICBV 2013 Eastern Regional Conference on "Business Transition and Demographics - Opportunities for the CBV Over the Coming Decade"  |
| May 2013         | Delivered a Professional Development session to family law lawyers on "Financial Issues in Family Law" with respect to understanding financial statements, business valuations and income assessments |
| March 2013       | Keynote speaker to members of the Laurier Investment & Finance Association (LIFA) at the ICAO Top Investor Challenge at Wilfrid Laurier University  |
| March 2013       | Co-delivered a workshop event to business owners on business valuations hosted by Succession Strategies Group in Mississauga  |
| January 2013     | Delivered an information session on business valuation at a seminar series hosted by ScotiaMcLeod on "Succession Planning for Private Companies" to business owners                                   |

### SPEAKING ENGAGEMENTS CONTINUED

| Presented a seminar on the "Role of an Expert and 10 Steps to Critiquing an Expert Report" to numerous law firms, including Minden Gross LLP, Pallett Valo LLP, Aird and Berlis LLP, Fogler Rubinoff LLP, Gardiner Roberts LLP, Gowlings LLP, Lang Michener LLP, Lerners LLP, Miller Thomson LLP and Borden Ladner Gervais LLP |
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| Delivered an information session on "Building a Business for a Successful Transition" to business owners and professional advisors in Markham  |
| Presented "Pre-Sale Planning for Business Owners" to insurance and estate planning professionals at Creative Planning Financial Group in Toronto   |
| Presented "Building Business Value - A Key Consideration Before Exit" to members of the Scarborough Estate and Financial Planning Council  |
| Presented "Building Business Value - What is Your Business Worth & Why You Should Care" to members of the Markham Board of Trade   |
| Presented "Building Business Value - What is Your Business Worth & Why You Should Care" to members of the Oshawa Chamber of Commerce   |
| Presented "When are Business Valuations Required and Effective Exit Planning" to insurance and estate planning professionals at Independent Financial Concepts Group Ltd., in Vaughan  |
| Presented "Building Business Value - What is Your Business Worth & Why You Should Care" to members of the Ajax Pickering Board of Trade  |
| Presented "What is Your Business Worth & Why it is Important to Know" to members of the Richmond Hill Chamber of Commerce  |
| Presented "Is Fair Market Fair? What's Your Business & Intellectual Property Worth and Why You Should Care" at a corporate open house event sponsored by the Sign Association of Canada  |
| Presented "Valuations Related to Financial Reporting" at BDO MYPDR 2010 Accounting and Assurance Annual Update   |
| Presented "Is Fair Market Fair? What's Your Business & Intellectual Property Worth and Why You Should Care" at the 2010 Annual Conference of the Sign Association of Canada  |
| Presented "Well Worth It: Building Business Value" to the Entrepreneurs' Organization in Toronto   |
| Presentation to the business and legal community on "Introduction to Business Valuation" at a conference co-hosted by BDO Dunwoody LLP and Hays Recruiting in Mississauga  |
| Presented a workshop on "Understanding Your Company's Financial Health" at the 10th Annual Profit Hot 50 2009 GrowthCamp in Niagara-on-the-Lake  |
| Presentation on "Understanding the Income Statement and Building a Dashboard" to participants of the Accelerator Program hosted by the Entrepreneurs' Organization in Toronto  |
| Co-presenter on the "Valuation of Intellectual Property" at the Federated Press 6th Valuation and the Tax Practice in Toronto  |
| Presentation on the "Valuation of Intangible Assets" at the Infonex Transfer Pricing Update 2009 conference in Toronto   |
| Co-presenter on "Users of Financial Statements" to the Entrepreneurs' Organization in Toronto  |
| Presented a seminar to lawyers on "Quantifying Damages in Multiple Office IA Departures" at a conference on Assessing Damages in Securities Litigation hosted by Rudson Valuation Group Inc.   |
| Presented seminars to a business brokerage firm in Oakville, Ontario on business valuation issues  |
| Guest speaker at a Canadian Institute of Chartered Business Valuators Toronto Workshop on "Breach of Tender - Damages in Construction Law"   |
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#### PROFESSIONAL ACTIVITIES AND AFFILIATIONS

Member, Collaborative Practice Toronto, Financial Professional (since 2014)

Member, Durham Region Collaborative Practice, Financial Professional (since 2012)

Member, York Collaborative Practice, Financial Professional (since 2011)

Member, Exit Planning Institute (since 2009)

Member, American Society of Appraisers (since 2005)

Member, Canadian Institute of Chartered Business Valuators (since 2000)

Past member, CICBV Education/Continuing Education Committee (2008 to 2010), Other Communication Task Force (2007), Toronto Workshop and Eastern Conference Committee (2002 to 2004)

Member, Chartered Professional Accountants of Ontario (formerly Institute of Chartered Accountants of Ontario) (since 1998)

#### OTHER ACHIEVEMENTS

Testified before the Superior Court of Justice in Ontario as an expert witness in business valuation, stock option and restricted stock valuation, income assessment and damage quantification

Completed Level I & II Training with the Ontario Collaborative Law Federation (OCLF)

Participated as an expert in business valuations, income assessments and damages quantification at mediations, arbitrations, settlement conferences and collaborative meetings involving commercial and shareholder disputes and matrimonial separations

Participated in mock trial settings as an expert witness in business valuation and litigation accounting matters for:

- Borden Ladner Gervais LLP internal trial advocacy training program (2005 and 2003);
- Lerners LLP internal trial advocacy training program (2004);
- The National Institute of Trial Advocacy training session at the University of Toronto (2002); and
- The University of Toronto Trial Advocacy Program (1999 to 2005).

Specialized in business and securities valuation, exit planning advisory and financial litigation support since 1999 in numerous and various matters relating to business valuation, damages quantification, value enhancement and exit planning.